

Lawrence X Taylor

Board Bio

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**PRIVATE COMPANY
DIRECTOR**
THE MAGAZINE FOR PRIVATE COMPANY GOVERNANCE
Director to Watch 2020

Board Assets

Corporate Finance

Strategy

Governance

Restructuring &
Recapitalizations

Mergers & Acquisitions

Regulatory Compliance

Growth Initiatives

Negotiations

Thought Leadership,
Features & Speaker

NACD Private Company
Directorship Article
"Board Members and Distressed
Companies"

Private Directors Association
Webinar Panelist
"Director Coaching Program"

"Role of the Independent
Director on a Private/Family
Board"

"Directors in Distress"

CareerBlindspot Podcast
"In The Boardroom Where It
Happens"

Executive Overview

Mr. Taylor brings a diverse perspective to the boardroom combining deep financial expertise, strategy and governance to deliver thoughtful questions and insights that help drive informed decisions. Having worked and advised in public, private and family owned businesses across a variety of industries, he is able to draw upon a wide range of experiences which enables him to collaborate effectively and engage with fellow board members and senior management.

He currently serves on the boards of Barrie House Coffee and CLP Holdings III, LLC. At Barrie House Coffee, he chairs the M&A committee and serves on the strategic planning committee. In addition, he has served on the boards and committees (M&A, Strategic Planning, Restructuring, Finance and Compensation) of multiple companies, including two companies in Chapter 11. Lawrence is an NACD Board Leadership Fellow and recognized as a "Director to Watch 2020" by the Private Company Director Magazine.

As a C-level executive, advisor and board member with more than 30 years of business experience, he has guided organizations through complex restructurings, acquisitions, corporate development activities and capital transactions totaling over \$15 billion. His experience spans start-ups to private companies to publicly traded companies and includes diverse companies – such as Grand Casinos, Mesaba Airlines, Mercedes Homes, Zounds Hearing and Odyssey Capital Group. He possesses extensive knowledge of finance, strategy and operations and has developed strategic, financial, operating and turnaround strategies across multiple industries including casino gaming, hospitality, manufacturing, aviation, real estate, retail, and healthcare.

Lawrence is a graduate of Louisiana Tech University and holds a Bachelor of Science degree in Finance. A native of New Orleans, he is an avid cook, woodturner, tennis player and golfer and currently resides in Litchfield Park, AZ, with his wife and daughter.

Board Experience

Barrie House Coffee (2018 – present)

Independent Board Member, Chair of M&A Committee and Strategic Planning Committee member

CLP Holdings I, II and III, LLC (2014 – present)

Board of Managers

Sojourner Center (2016 – 2017)

Independent Board Member, Treasurer, Finance and Compensation Committees

E Tabs Manufacturing (2013 - 2015)

Independent Board Member and Treasurer

Zounds, Inc. (2009)

Independent Board Member during Chapter 11 and Chair of Restructuring Committee

Vision Loss Resources (2004 – 2008)

Independent Board Member, Treasurer and Compensation Committee

Stuart Entertainment, Inc. (1999 – 2000)

Executive Board Member during Chapter 11

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Corporate Finance

- Significant experience in and understanding of financial structure and capital stacks.
- Significant experience in budgeting, forecasting and analysis understanding of P&L statements and financial planning and operations.
- Negotiated and structured multiple complex financial transactions, credit instruments and financial documents.

Restructuring and Recapitalization

- Advised on over \$15 billion of restructurings and recapitalization across multiple industries.
- Advised boards, companies and executive management on restructuring alternatives.
- Negotiated debt restructurings with commercial banks, private equity and lenders resulting in successful in-court and out-of-court reorganizations.

Strategy

- Developed systematic diligence process and directed teams in assessing new business opportunities in alignment with company strategic and growth plans.
- Developed strategic, financial, turnaround and operating plans across multiple industries.
- Developed strategic alliances and partnerships enabling companies to achieve growth objectives.

Governance

- Recognized as an NACD Board Leadership Fellow. Extensive understanding of board governance and best practices.
- Committee experience: M&A (chair), Strategic Planning, Finance, Compensation, Restructuring (chair)
- Succession planning; liquidity planning; fiscal responsibility; crisis management; executive sessions; conflict resolution; enterprise risk mitigation

Professional Board Organizations

National Association of Corporate Directors (NACD)

NACD Board Leadership Fellow - the highest level of credentialing for corporate directors offered by the NACD
Advisory Board - Arizona Chapter 2018 - present

Private Directors Association (PDA)

National Oversight Board - Private Equity Initiative 2020 - present
Volunteer Board Director Coach

Women on Boards 2020

Volunteer Board Director Coach